“My wish for you
Is that you continue
To be who and how you are
To astonish a mean world
With your acts of kindness”

-Maya Angelou

These poignant and heartfelt words from Maya Angelou’s poem “Continue” offer a perfect summary of the past year for the Pacific Hospital Preservation & Development Authority. It was a year in which we continued our mission to provide funding to programs addressing healthcare inequities in King County, continued to grow and expand as an organization, and vowed to continue to “be who and how” we are in the face of stunning political upheavals at year’s end.

In 2016, the PHPDA awarded over $3 million in grant funds to a wide range of agencies addressing healthcare access and outcome disparities. In addition to continued funding for the programs noted on page 3, we are excited to be able to support an array of innovative programs with new grants. You’ll read more about these programs on the next pages. We also collaborated with the University of Washington’s Evans School Public Service Clinics on a large-scale evaluation project to make sure that our grantmaking was efficient, effective, and responsive to community needs.

The past year also saw a major addition to PHPDA programs, as we continued to evolve as an organization by undertaking new real-estate development on our campus. In May 2016, the PHPDA was informed by Wright Runstad LLC, to whom we’d been leasing the North Lot parking facility on our campus, that they planned to sell the lease rights to the site. We contracted with King County to secure a loan to purchase the lease. As part of this County covenant, the PHPDA has agreed (1) to work with International Community Health Services and Kin On (home care services) to site their senior day program on the lot and (2) to build a minimum of 100 units of affordable housing on the site (or 50% of affordable units in excess of 200 total units). We are currently working with our development consultant to conduct processes necessary to entitle the land and then determine the nature of the PDA’s ongoing development role. You’ll certainly be hearing more about the project during the upcoming year.

Our commitment to “continue” was never more evident than after the November election results. We’ve always known that the work we do in confronting healthcare inequity is important. The current political and social climate has intensified the importance of the PHPDA’s work and the work of our community partners. The new administration’s policies and promises leave many in our community worried and scared. What will be the fate of women’s healthcare? Reproductive care? Healthcare for immigrants and refugees? Healthcare for the LGBTQ community? And, after years of intense efforts to ensure that healthcare coverage was available to all, what would be the effects of a potential repeal of the Affordable Care Act?

We’re clearly all in this together. We need to support each other as individuals, organizations, and communities. Inequality for any of us means inequality for all of us. We must continue to develop smart, innovative approaches to meeting challenges, to strive to improve our programs and our services, to listen to the voices of those we serve, and to work with a sense of love and compassion.

As Maya Angelou reminds us,

“To take the hand of the despised
And diseased and walk proudly with them
In the high street
Some might see you and
Be encouraged to do likewise.

Continue
And by doing so
You and your work
Will be able to continue
Eternally.”

Jeff Natter, MPH, Executive Director
WHO WE ARE

Our Mission
The mission of the Pacific Hospital Preservation & Development Authority is to champion effective healthcare for the vulnerable and disadvantaged in our community.

Our Vision
We envision a community in which people have access to effective health care that respects each individual’s value and circumstance.

Pacific Tower Update
Pacific Tower originally opened in 1933 as the Seattle Marine Hospital, part of a national network of federal hospitals and clinics built to care for merchant seamen. It’s been through many transitions during its proud history, including serving as a U.S. Public Health Hospital, Pacific Medical Center’s in-patient facility, and the first large-scale home of Amazon.com. In 2013, the Pacific Hospital PDA signed a long-term lease with the Washington State Department of Commerce to create an “innovation center” in the Tower, restoring it to its community-based mission by tenanting the building with medical, social service, education, and governmental entities.

Thanks to the Washington State Department of Commerce’s dedicated efforts, the historic building achieved full occupancy in 2016. In addition to the wide array of programs already located in the Tower, including Seattle College’s Nursing and Allied Health Professions training program, 2016 saw the opening of Neighborcare Health’s dental clinic, which both offers training to emerging dental professionals as well as providing a 20-chair dental operatory to low-income patients. It’s a vital new service that brings much-needed dental care to North Beacon Hill.

In recognition of the full tenancy, Commerce sponsored a building re-dedication ceremony in November. The event honored the full range of public officials, community funders, and key partners who helped make this vision a reality.
2016 RENEWAL MAJOR GRANTS
$2,300,000

PHPDA awarded $2.3 million to continue to support the excellent work of our 2015 grantees.

- Asian Counseling & Referral Service
- Chinese Information & Service Center
- Country Doctor Community Health Centers
- El Centro de la Raza
- Harborview Medical Center
- HealthPoint
- International Community Health Services
- Mercy Housing Northwest
- Navos
- Neighborcare Health
- Project Access Northwest Dental
- Project Access Northwest Medical
- Planned Parenthood
- Seattle Indian Health Board
- Seattle-King County Dental Society
- YWCA Seattle | King | Snohomish

2016 NIMBLE FUND GRANTS
$225,050

PHPDA awarded $225,050 to support a variety of programs focused on technology improvements, capacity development, research/evaluation, short-term service projects, and policy and advocacy work.

- Building Changes
- Coalition Ending Gender-Based Violence
- Downtown Emergency Service Center
- Encompass Northwest
- FEEST
- Housing Development Consortium
- IAF Northwest
- Mary’s Place Seattle
- Northwest Health Law Advocates
- Seattle Central College Foundation
- Somali Health Board
- Washington State Smile Partners
- WithinReach
GROWTH IN GRANTMAKING

From 2013 to 2016, PHPDA grantmaking programs grew exponentially. The overall amount of funds we awarded rose dramatically, as did the number of agencies whose programs we support.

As a result, PHPDA funds were used to address healthcare access and outcome disparities for over 20,000 of the Puget Sound region’s most vulnerable residents.

$3,000,000

Our 2016 grantmaking continued in the spirit of this mission. We awarded over $3 million in total funding during the year, including funding to six new programs and renewed funds for the sixteen programs originally funded in 2014 and 2015 through our Major Grant program. We, as a society, still have a long way to go to achieve full health equity. The PHPDA is proud to champion this admirable, vital cause.

RACE/ETHNICITY OF CLIENTS SERVED BY PACIFIC HOSPITAL PDA RENEWAL GRANTEES. Almost 70% of PHPDA major grant funding on 2016 helped support services to communities of color.

<table>
<thead>
<tr>
<th>Race/Ethnicity</th>
<th>Number</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Caucasian</td>
<td>5,411</td>
<td>26.02%</td>
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<tr>
<td>Asian</td>
<td>4,648</td>
<td>22.35%</td>
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<td>Latino/Latina</td>
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<tr>
<td>African-American/Black</td>
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<tr>
<td>Unknown</td>
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<tr>
<td>African</td>
<td>989</td>
<td>4.76%</td>
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<tr>
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<td>632</td>
<td>3.04%</td>
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<tr>
<td>Multiracial</td>
<td>584</td>
<td>2.81%</td>
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<tr>
<td>Pacific Islander</td>
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<td>1.85%</td>
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<tr>
<td>American Indian/Alaska Native</td>
<td>310</td>
<td>1.49%</td>
</tr>
</tbody>
</table>
2016 PHPDA New Major Grants

Total Amount Awarded: $799,748

$138,000

Chief Seattle Club has expanded its service hours to include weekend days. This allows clients to receive healthcare and social services every day of the week, and improves health outcomes for homeless/low-income American Indians and Alaskan Natives.

www.chiefseattleclub.org

$170,000

DESC has added an Advanced Registered Nurse Practitioner and medical assistant employed by Harborview to be situated at the shelter. This more than doubled DESC’s current capacity to meet clients’ primary care needs, extended their capability to include prescriptions written on-site, and allowed for higher-level nursing care than was previously available.

www.desc.org

$80,000

The Addressing Disparities in Birth Outcomes for King County’s Most Vulnerable Communities program has hired and trained new birth and outreach doulas from the African-American and Native communities to meet demand in these two communities.

www.openarmsps.org
2016 PHPDA New Major Grants

Total Amount Awarded: $799,748

$180,830

The Integrated Behavioral Health Services for Des Moines Health & Housing Campus program has established an integrated behavioral-health team. This group will serve patients coming to Sea Mar through direct integration with the medical clinic or via referrals from other Sea Mar centers or community services.

www.seamar.org

$160,000

The Seattle Children’s Gender Clinic makes Seattle Children’s Hospital a center of excellence in care for transgender youth. This one-day-per-week clinic provides integrated medical and mental services and increased training for providers working with transgender youth.

www.seattlechildrens.org

$70,918

The YWCA Passage Point Health Coordination Program increases effective access to health care services and promote management of individual and family health needs. It serves persons facing homelessness working to regain custody of their children upon exiting the corrections system.

www.ywcaworks.org
PHPDA Staff

Jeff Natter, MPH, Executive Director
Christina Bernard, MPA, Finance & Grants Manager
Rikka Dayao, Grants Coordinator
Mallory Fitzgerald, Office Coordinator

2016 Governing Council

Mike Heinisch, MC, Executive Director, Kent Youth & Family Services
Council Chair

Nancy Sugg, MD, MPH
Medical Director, Pioneer Square Clinic
Council Vice Chair

Judy Tobin
Community Volunteer
Council Secretary

Anthony McLean, MHA
Market President of South King County, CHI Franciscan Health Council Treasurer

Doris Koo
Principal Consultant, Yesler Community Collaborative

Eleanor Menzies
Community Volunteer

Rhonda Berry, MBA
Assistant Deputy County Executive, Office of King County Executive

Susan Crane
Executive Director, SkillUp Washington

Teresa Mosqueda, MPA
WA State Labor Council, AFL-CIO, Political & Strategic Campaign Director

Strategic Advisors – Finance Committee

Paul Feldman
Community Volunteer

Robert Cook, MBA
Senior Director of Finance, AWA State Housing Finance Commission

Strategic Advisors – Program Committee

Doug Jackson, DMD, MS, PhD
Clinical Professor, UW School of Dentistry

Michael Leong, JD
VP of Corporate & Legal Affairs, SeaMar CHC

Sharyne Shiu Thornton, PhD
Community Volunteer