

## Answers to the Questions submitted 7/15/2020 through 7/17/2020

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**Question Five:** What economic information does PHPDA feel is needed to address its concern about “highest and best use of public resources” with regard to the overall project and the campus? Are there existing studies that will be made available to the selected consultant, or is PHPDA looking for the selected consultant to bring that to the project?

**Answer Five:** PHPDA believes that for purposes of this project, “highest and best use” analysis will be informed by maximizing long-term revenue potential but driven more by factors such as: mission fit, community and neighborhood needs/desires, harmonization with current and known future use of the campus, etc. There are no existing economic studies regarding highest and best use of the campus.

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**Question Six:** Would PHPDA reconsider its answer to an earlier question about holding a pre-proposal conference or sharing of contact information of interested consultants?

**Answer Six:** PHPDA has reconsidered and based on the need to ensure a fair process, we are not able to change our previous answer. We reiterate our openness to receiving joint proposals.