from the Executive Director

2017: A year of Activism

In a year driven by political upheaval and challenged by divisiveness and resistance, the Pacific Hospital PDA’s goal of healthcare equity became increasingly vital. We faced uncertainty over the fate of the Affordable Care Act and heard from many community partners that hard-won advances in helping people access care were eroding. At the same time, the needs for services continued to expand. We saw fears about immigration enforcement drive many away from the healthcare system. Racial equity, women’s health, LGBTQ protections – these were all at the forefront of our consciousness.

How did the PHPDA respond? By embracing activism and encouraging others to do the same.

One of my favorite definitions of “activism” comes from Peppermint, the bold, self-identified transgender runner-up on Season 9 of “RuPauls’ Drag Race.” In Peppermint’s words, “If you’re unapologetic in living your life, in accessing what others can, then you’re an activist.” Activism isn’t just about marching in the streets or holding rallies, although both of these approaches were important last year in mobilizing communities to seek social justice.

Activism derives from the root word ‘active,’ defined as being characterized by action rather than contemplation or speculation. On an agency level, this meant that the PHPDA recommitted itself to actively working with community partners to advance healthcare equity through grantmaking, public interactions, and stewardship of the Pacific Tower campus.

From my perspective, there are four essential components of activism:

**Purpose:** Knowing what you need, what you want, and what you deserve. For the PDA, this meant deeper exploration of the ways in which health inequities permeate our region. It led to greater conversations with current and potential grantees about what they see in their communities, including listening sessions of South King County and homeless healthcare providers to help guide the focus of our grantmaking in 2018.

**Pride:** A sense of self-worth and belief that the many identities we carry with us are valuable and should be celebrated. We are honored to partner with organizations that champion the inherent worth of marginalized communities, including those united by race, language, country of origin, sexual orientation, gender identity, and geography.

**Power:** The ability to affect personal and social change. For many of the clients PHPDA grants serve, the most important thing that we can do is help them realize their own power. Our grants help people take charge of their healthcare and give them the tools to benefit from the high-quality services many of us take for granted.

**Plan:** Activism without a plan can often be just someone yelling. Through our purposeful and targeted grantmaking, we can make positive change happen. In 2017, we expanded our grantmaking to reach new agencies and to help successful programs grow. We also increased our grants to advocacy programs, laying a groundwork for wider social, legal, and political change.

The PHPDA embraced its activist role in 2017 and will continue to do so. Through partnerships with our community, the agencies we fund, and the clients they serve, we can and will make healthcare equity a reality.

2017 was also a personally momentous year for me, as I became a grandfather for the first time. My hope for the future is that my grandson Booker will wear his identities with pride, take power from this pride, and help transform the world into one in which social justice and equity are the norm. Here’s to an active – and activist – 2018.

“The **PHPDA** embraced its activist role in **2017** and will **continue** to do so.”

JEFF NATTER

Executive Director
In 1981, the City of Seattle chartered the PHPDA, placing in its trust the Pacific Hospital and its surrounding campus, a historic Seattle landmark. We lease out the property, and lease revenues are used to support programs addressing health equity in King County.

The mission of the Pacific Hospital Preservation & Development Authority is to champion effective health care for underserved and vulnerable populations in our community. The PHPDA works to close gaps in health disparities across the full continuum of preventive health services, primary care, specialty care, dental health, and behavioral health.

What we do:

- We are the stewards of the historic Pacific Tower and its surrounding campus, committed to maintaining and improving the current buildings and grounds and developing the campus to further our mission.
- We lease portions of the campus to other organizations and use this revenue to provide grants to healthcare and social service agencies in King County.
- We focus on improving access and outcomes for people with limited healthcare resources through innovative, cost-effective, and collaborative approaches to service delivery and advocacy.
- We support culturally appropriate healthcare in partnership with other community organizations.

How we use our funds:

In 2017, the PHPDA provided over $3 million to support healthcare-related services for underserved and vulnerable populations in King County through our grant programs.
Children’s Alliance works to address health access and outcome disparities faced by the Compact of Free Association (COFA) migrant community in the region by documenting health disparities and the need for access to healthcare. The project focuses on community resiliency, and building capacity for advocacy for institutional changes.

www.childrensalliance.org

Country Doctor Community Health Centers’ Medical Case Management (MCM) services support People Living with HIV/AIDS through engagement in primary care, including health, dental and psychosocial care, assuring access to critical medications and adherence education to help them comply with complex medication regimens.

www.countrydoctor.org

Economic Opportunity Institute develops policy models that address cost, affordability, and barriers to healthcare access in Washington State that may arise from changes to federal or state health policy. Their efforts also focus on addressing coverage gaps for people living in or close to poverty, the unemployed, noncitizens, Latinos, and Native Americans.

www.eoionline.org

Global to Local’s Health and Housing Choice project provides services to low-income Somali and Latino residents of SeaTac and Tukwila living in Section 8 housing. Using culturally specific Community Health Workers for outreach and clinical connections, this work improves healthcare access and outcomes by providing education and resources to the community.

www.globaltolocal.org
Total Amount Awarded: $1,000,000

Major Grants are awarded for amounts ranging from $50,000 to $200,000. They are renewable for up to two years of additional funding.

Hepatitis Education Project

**$115,000**

Hepatitis Education Project expands access to healthcare for people who inject drugs with a focus on Hepatitis C prevention, screening, and treatment. The program focuses on people experiencing homelessness and/or housing instability. HEP offers a syringe services program at its Central District office and referrals to medical and social services.

[www.hepeducation.org](http://www.hepeducation.org)

Refugees Northwest

**$140,000**

Refugees Northwest, a program of Lutheran Community Services NW, helps asylum seekers and those granted asylum connect to primary care providers, mental health care services and medical insurance, and provides other medical and mental health resources, referrals, and basic needs to improve well-being.

[www.lcsnw.org](http://www.lcsnw.org)

Renton Area Youth & Family Services

**$80,000**

Renton Area Youth & Family Services increases availability of primary and behavioral healthcare services and health education for people in Skyway, Renton, and South Seattle. The program addresses health disparities and lack of access to health care in the area by placing a Medical Provider and Behavioral Health Therapist in the Cynthia A. Green Health Center twice weekly.

[www.rays.org](http://www.rays.org)

Ryther

**$150,000**

Ryther has partnered with YouthCare to improve outcomes for homeless youth by providing behavioral health care services with the Behavioral Health Crisis, Engagement and Treatment team. Staff members at YouthCare residential facilities and the Orion Center work with Ryther therapists and psychiatrists to assess patients and provide services at YouthCare facilities.

[www.ryther.org](http://www.ryther.org)
2017 RENEWAL MAJOR GRANTS

$1,905,002  PHPDA awarded $1.9 million to continue to support the ongoing work of our 2016 grantees.

2017 NIMBLE FUND GRANTS

$224,851  PHPDA awarded $224,851 to support a variety of one-time programs focused on technology improvements, capacity development, research/evaluation, short-term service projects, and policy and advocacy work.

RACE/ETHNICITY OF CLIENTS SERVED BY PACIFIC HOSPITAL PDA’S 2016 NEW AND RENEWAL MAJOR GRANTEES
Programs in the Pacific Tower continue to provide high quality social, healthcare, governmental and training services at maximum efficiency. Tower occupants demonstrated extraordinary success on energy performance. The Tower exceeded its energy performance target for 2017, coming in at 5.5% better than target in December 2017, resulting in a $0.29/kWh rebate from Seattle City Light. This was due to the concerted action of the subtenants in the Tower helping to conserve energy, as well as the involvement of Tower management from Jones Lang Lasalle and McKinstry in monitoring utilities, meters, and HVAC issues. Special kudos to the huge help from the Smart Buildings Center on rallying tenant engagement for this important project.

PACIFIC TOWER

The Pacific Hospital PDA is currently engaged in developing the north portion of the Pacific Tower campus on Beacon Hill into a multi-building, multi-family apartment complex. When completed, the project will be home to over 300 units of housing and several social service programs.

One of the main goals of the project is to preserve the historic integrity of the property. Architectural designs for the buildings will blend seamlessly with the iconic Pacific Tower, and the current tree canopy and wrought iron fencing on the property will be protected. Additionally, the project will be designed to preserve the view towards the campus from the north.

The proposed project includes development of two buildings over a large underground parking garage. There will be a broad mix of residential unit sizes to serve a diverse community of people as well as a mix of affordability within the site.

The PHPDA is partnering with the Seattle Chinatown-International District PDA in developing the site. We’re also excited to work with International Community Health Services and Kin On to site their AiPACE senior day program on the lot and El Centro de la Raza to create an on-site early childhood development program.

Stakeholder input is important to the process. PHPDA staff and consultants have met with a wide range of community, business, agency, and governmental leaders to obtain feedback and incorporate suggestions into the project design.

“The PHPDA staff and Governing Council are proud of this exciting new opportunity to develop the Pacific Tower Campus,” comments Governing Council Chair Mike Heinisch. The project will further the mission of the PHPDA by creating a unique community-centered development that will promote social and economic equity in North Beacon Hill. We’re looking forward to the project’s progress in 2018.”
PHPDA Staff

Jeff Natter, MPH, Executive Director
Christina Bernard, MPA, Finance & Grants Manager
Rikka Dayao, Grants Coordinator
Mallory Fitzgerald, Office Coordinator

2017 Governing Council

Mike Heinisch, MC
Executive Director,
Kent Youth & Family Services
Council Chair

Nancy Sugg, MD, MPH
Medical Director,
Pioneer Square Clinic
Council Vice Chair

Judy Tobin
Community Volunteer
Council Secretary

Anthony McLean, MHA
Market President,
South King Region at CHI Franciscan Health
Council Treasurer

Doris Koo
Principle Consultant,
Yesler Community Collaborative

Eleanor Menzies
Community Volunteer

Susan Crane
Executive Director,
SkillUp Washington

Teresa Mosqueda, MPA
WA State Labor Council, AFL-CIO,
Political & Strategic Campaign Director

Sue Taoka
Executive Vice President,
Craft3

Strategic Advisors
Finance Committee

Robert Cook, MBA
Senior Director of Finance,
AWA State Housing Finance Commission

Paul Feldman
Community Volunteer

Strategic Advisors
Program Committee

Doug Jackson, DMD, MS, PhD
Clinical Professor,
UW School of Dentistry

Michael Leong, JD
VP of Corporate & Legal Affairs,
SeaMar CHC

Sharyne Shiu Thornton, PhD
Community Volunteer

Pacific Hospital Preservation & Development Authority
1200 12th Ave. S, Quarters 2 Seattle, WA 98144
(206) 588 4777 | http://www.phpda.org/